

**THE FOLLOWING QUESTIONS WERE SUBMITTED BY OFFERORS AT THE
INDUSTRY BRIEFING 21 SEP 99. ANSWERS ARE PROVIDED HEREWITH**

1. Q: Some, if not most, contractors would prefer to see the government short-list to a maximum number of pre-qualified bidders, especially when these select bidders will be providing some “pre-construction services” for preliminary document reviews. Request government pre-qualify to a maximum of four bidders

A. No. We want to qualify as many firms as practicable.
2. Q: It would help if the past performance surveys were due one week AFTER the submittal due date.
With “initial determination” expected 12 Nov, this should still allow the government time to evaluate.

A. An amendment will be issued to modify the due date for surveys to 21 Oct 99.
3. Q: Pre-qual period is very short. Criteria may not identify best qualified contractors. Can schedule of construction award be modified to pre-qualify as either AK or ND, or qualified for both? Very different construction concerns. Expensive to propose on sites not to be used.

A. The present intent is to issue an amendment to the pre-solicitation notice to allow firms to pre-qualify for all locations or specific locations.
4. Q: When will a final decision be made regarding siting AK or ND?

A. At DRR (Jun 00), or later.
5. Q: Will offerors be required to propose on all locations or is selective bidding allowed? (i.e. bid XBR and not GBI sites?)

A. No. Selective bidding depends on the working in the RFP and what is the best interest of the government
6. Q: Will AMC flights be available to contractor on priority or Space-A basis (Shemya)?

A. Space available. Charter aircraft is an option.
7. Q: What support will be available from base support contractor at Shemya? (food/meals, billeting, transportation, shops, etc)?

A. Assume no base support available. This may be modified in the RFP at a later date.
8. Q: Will there be a target value for the percentage of the contract to be subcontracted?

A. There will be in the RFP a minimum percentage of effort a prime contractor will have to do.
9. Q: Could the IDIQ currently being in process of selection by the Alaska COE be used for work in N. Dakota or a new IDIQ will be solicited for work at Grand Forks?

- A. If this question is related to the current design effort for non-tactical facilities, then your question should be directed to the cognizant district responsible for the design.
10. Q: Since there has been a long time since similar facilities were built, how would you evaluate past performance?
- A. Use projects similar in nature, magnitude and complexity to the NMD project.
11. Q: Can the proposer list "Award Fee" performance of O&M contracts since "award fee, reimbursable" contracts are not characteristic to construction contracts?
- A. Any award fee experience could be used.
12. Q: Can the proposer list "Award Fee" performance of O&M contracts since "award fee, reimbursable" contracts are not characteristic to construction contracts?
- A. All award fee experience will be evaluated.
13. Q: "NAS Timeliness" , Are you referring to one ability to provide a NAS within X no. of dates after NTP? Or, our ability to deliver a project based on the NAS?
- A. Both are addressed as part of the pre-qualification factors.
14. Q: Will there be "furnished equipment and contracts" for standardized materiel and equipment?
- A. Any Government material equipment will be identified in the RFP.
15. Q: There is no mention of safety record or safety performance as a pre-qual evaluation factor. Was this an oversight?
- A. Yes.
16. Q: What SIC codes are assigned to this project?
- A. Paragraph 1.2 of the pre-solicitation notice states the SIC code to be 1542.
17. Q: How does pre-qualification apply to subs? Evaluated separately? With team?
- A. With the team.
18. Q: Will pre-qualified contractors be invited to Integrated Product Team (IPT) meeting?
- A. We are working on a mechanism to accomplish this. A listing of pertinent meetings will be posted on the web site.
19. Q: Will Bechtel be allowed to submit a proposal?
- A. This question is currently under review by the Office of Counsel. Bechtel has submitted the necessary documentation and a decision is expected shortly. We do recognize and appreciate the need for a quick answer to this question.

20. Q: Will D&S subcontractors to Boeing (the LSI contractor) be allowed to propose on the construction and/or construction management?

A. Any contractor who has a potential organizational conflict of interest should contact the contracting officer immediately who, together with the Office of Counsel, will make a specific ruling on a case-by-case basis. The Government's desire is to maximize competition, not limit competition unnecessarily.

21. Q: Could you be more specific with regard to numbers of each facility type to be constructed?

A. The deployed XBR & Weapon System Facilities are as follows:

Weapon System:

Launch Farm Complex:

- | | |
|---|---|
| 1. Common Area (including utilities) | 1 |
| 2. Perimeter security systems including entry control station with Sally Port | 1 |

Missile Field:

- | | |
|--|--------|
| 1. Silos (including headwork's, closure mechanisms): | 20/100 |
| 2. SIVs | 20/100 |
| 3. Raised surface: | 1 |
| 4. MEB | 1/5 |
| 5. Associated roads and utilities | |

Readiness Station/Command & Control Center

1

Interceptor Rec & Processing Facility

Interceptor Storage Facilities:

up to 5

Transfer Facility:

0/1

HQ Building:

1

Admin & Maintenance Facility:

1

Access Control Center:

1

HEMP Protected Power Plant:

1

Fuel Tanks:

2

Substation:

1

Water Treatment:

1

ZBR

Antenna Mount Tower Facility:

1

Near Field Antenna Tower:

1

Control & Support Systems Facility:

1

Power Plant:

1

Fuel Storage Tank(s):

2

Water Pumping Station(s)

2

22. Q: Numerous contractors have been involved with USACE & Boeing in the evolution of this program. The FAR requires an OCI (conflict of interest) determination. Who will make this determination and when will it be made?

A. In the interest of providing for maximum competition, we do not want to exclude any Firm. However, because of potential OCI we are making a case by case determination. The contracting officer will make the decision with advice and concurrence of counsel.

23. Q: If a contractor becomes pre-qualified for this project, and does not get the award or awards, will they have to go through another pre-qualifying process for any type of addition projects relating to

the NMD program. Also, if pre-qualified, will that cover any other DOD project to eliminate the pre-qualified process?

A. This pre-qualification process covers only the tactical and tactical support facilities solicitation.

24.Q: The schedule provides only 6 weeks of RFP preparation. What are the expected deliverables and what are the anticipated evaluation criteria? For Example: will one of the facilities be selected for a cost proposal?

A. The draft RFP will identify the source selection criteria and the deliverables.

25.Q: COL Spark noted: "Reduce program risk by doing multiple designs". Could this be elaborated ?

A. We are using a "design investment sites" approach to reduce the program cost & schedule risks. This involves

1. Identifying (siting) the two locations for each deployment option based on the siting criteria developed for the program; and
2. Development of a single set of standard facilities designs that are adaptable to each of the above sites with minimal design changes.

This results in the "design investment sites" that the effort is focused on. This approach reduces program cost (designs, corrections) & schedule (i.e., not having to start from scratch @ DRR) risks.

26.Q: What design information will you make available for offerors who are preparing submittals to be pre-qualified?

A. None

27.Q: Could you please address communications connectivity?

1. What type
2. When must be complete
3. Where is "that" RFP being managed
4. HEMP Requirements

A. Communications connectivity is not part of this solicitation (re: Dr. Chisolm's briefing), and will not be discussed at this BFI.

There is no communication connectivity RFP at this time.

The only HEMP requirements addressed in this solicitation are those associated with the deployed Weapon System and XBR sites.

1. FOC
2. TBD (late 04)
3. DISA
4. Unknown at this time

28.Q: Re: Pre-qualification

There is not enough time to get survey forms from clients – Also, we can't force clients to respond – please review this requirement. Please consider you're calling clients on a random basis – one or two clients per contractor.

A. This is no intent to limit the number of survey respondents at this time.

29.Q: Re: Small business subcontract opportunities.

Please define how you will approach small business goals at Shemya? It is obvious that the more companies that go to a remote site like Sheyma drive up costs.

A. It is expected that the awardee meet the goals as specified in his approved subcontracting plan. Shemya was built by small contractors and that capability still exists.

30.Q: Re: Shemya

1. Please discuss what GFE will be – i.e., construction crew housing, food, fuel, transportation, etc.

2. Contractually, how will you deal with schedule delays due to weather?

A. Assume no base support. This will be addressed in the RFP and may be modified later. Some dates may need to be met regardless of weather.

Under a cost-reimbursement contract, the Government share the risk for weather.

31.Q: RE: Pre-qualification

Suggest you add firm-fixed price contracts performance as a pre-qualification.

Also, can contractors use both Government and commercial contracts?

A. Pre-solicitation does not limit performance by contract type and both Government and commercial contracts can be used.

32. Q: RE: GFE at remote sites (excluding Shemya). Please define GFE per site.

A. All GFE will be listed in the draft RFP

32.Q: Small business goals are stated as:

61.2% SB

9.1% SDB

5.0% Woman-owned

Are these separate or part of the 61.2%?

A. The SDB & woman-owned goals are subsets of the small business goals. Note: The small business goals are a percentage of actual subcontracted dollars.